



**SERVICE  
DELIVERY AND  
BUDGET  
IMPLEMENTATION  
PLAN (SDBIP)**

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**2015/2016  
FINANCIAL YEAR**

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**JOE GQABI  
DISTRICT  
MUNICIPALITY**

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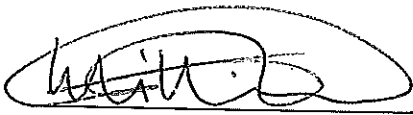
## Acronyms

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AFS	Annual Financial Statements
AG	Auditor general
COGTA	Department of Cooperative Governance and Traditional Affairs
CWP	Community Works programme
DHS	Department of Human Settlement
DIMAFO	District Mayors' Forum
DRDLA	Department of Rural Development and Agrarian Reform
DRPW	Department of Roads and Public Works
DWA	Department of Water Affairs
EEP	Employment Equity Plan
FY	Financial year
ICT	Information Communication Technology
IDP	Integrated Development Plan
IT	Information Technology
JGDM	Joe Gqabi District Municipality
LED	Local Economic Development
LGTAS	Local Government Turn Around Strategy
LLF	Local labour Forum
MFMA	Local Government: Municipal Finance Management Act No. 56 of 2003
MIG	Municipal Infrastructure Grant
MPAC	Joe Gqabi Public Accounts Committee
MTRF	Medium Term Revenue Framework
N/A	Not applicable (for the period)
NKPI	National Key Performance Indicator
SANS	South African National Standards
SDBIP	Service Delivery and Budget Implementation Plan
SLA	Service Level Agreement
WSDP	Water Services Development Plan

**MUNICIPAL MANAGER'S QUALITY CERTIFICATE**

I, Z.A. WILLIAMS, in my capacity as the Municipal Manager of the Joe Gqabi District Municipality submit this Service Delivery and Budget Implementation Plan (SDBIP) for the 2015/16 financial year for approval by the Executive Mayor. This SDBIP is submitted to the Executive Mayor in compliance with Section 69 (3) (a) and (b) of the Local Government: Municipal Finance Management Act, Act 56 of 2003 (MFMA). This SDBIP was prepared in terms of National Treasury's Circular 13, the MFMA and its Regulations.



Z.A. Williams  
MUNICIPAL MANAGER

11/06/2015  
Date

EXECUTIVE MAYOR'S APPROVAL

I, Zibonele Dumzela in my capacity as the Executive Mayor of the Joe Gqabi District Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) of the Joe Gqabi District Municipality for the 2015/16 financial year as required in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act, Act No. 56 of 2003.



Clr Z.I. Dumzela  
EXECUTIVE MAYOR

25/06/2015  
Date

## PART 1: BACKGROUND

### 1.1. Introduction

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The Service Delivery and Budget Implementation Plan (SDBIP) gives effect to the IDP and the budget of the municipality. The Service Delivery Budget Implementation plan (SDBIP) is an implementation plan that serves as a contract between the administration, Council, and the community. It is an expression of the objectives in quantifiable outcomes that will be implemented by the administration for the financial period from 1 July 2015 to 30 June 2016 which is the 2015/16 financial year. It includes the financial information, capital projects and service delivery targets and performance indicators for each quarter which is linked to the performance agreements of senior management. It therefore facilitates oversight over financial and non-financial performance of the municipality. It allows the Municipal Manager to monitor the performance of the Directors, the Mayor/Council to monitor the performance of the Municipal Manager, and the Community to monitor the performance of the District municipality.

The content of this document is high-level and strategic and is intended for utilization by the general public and Councillors. It is the first level of linkage between the IDP and the budget. The SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets. Only the top layer of the projected financial and non-financial performance information pyramid is published as the institutional SDBIP.

The SDBIP for the 2015/16 financial year is based on the Final IDP and Final Budget as approved by the Council of the Joe Gqabi District Municipality in May 2015. This SDBIP shall inform the manner in which the departmental scorecards for the 2015/16 financial year will be structured. The SDBIP interprets the five-year Integrated Development Plan into a twelve-month contract between the Administration, Council, and Community thereby expressing the goals and objectives set by the Council as quantifiable outcomes to be implemented by the administration.

The SDBIP will be used to facilitate oversight over financial and non-financial performance of the municipality, and allows the Municipal Manager, as the accounting officer, to monitor the performance of the various departmental directors, the Executive Mayor and Council to monitor the performance of the Municipal Manager, and the Community to monitor the performance of the municipality against end-of-year targets.

### 1.2 Legislative Imperative

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In terms of Section 1(i) of the MFMA, the SDBIP is defined as: *“a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c) (ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:*

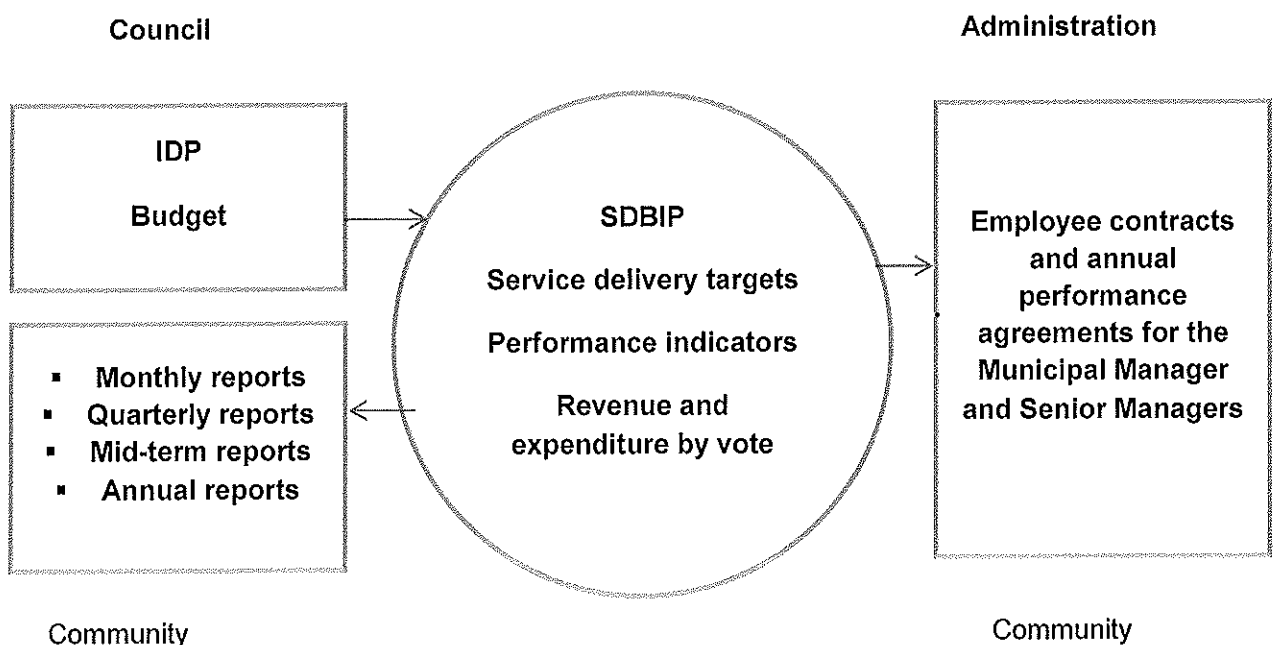
*(a) projections for each month of-*

- (i) revenue to be collected by source; and
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed.”

In terms of the MFMA, the process for the finalisation of the SDBIP is as follows:

- The Accounting Officer (Municipal Manager) is required to submit a draft SDBIP to the Executive Mayor within 14 days of the approval of the Budget; and
- The Executive Mayor is expected to approve the SDBIP within 28 days of the approval of the Budget;
- The Executive Mayor is required to make public the SDBIP no later than 14 days after its approval.

### 1.3 SDBIP Cycle



### 1.4 Reporting on the SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations. The SDBIP provides an excellent basis for generating all the necessary and required reports in terms of legislation. Key reporting tools and mechanisms include financial ratios, monthly reporting, quarterly reporting, mid-year reporting and annual report.

#### 1.4.1 Financial Ratios

The Ratios and Norms will be used to assess financial position and performance, quality of budgeting, management, and other characteristics of the District municipality. They should provide a holistically overview of the financial health of the Municipality. The use of these

Ratios and Norms should assist management, Council and its structures to predict, identify, prevent, avoid, and resolve financial problems/crisis timeously and serve as an early warning mechanism. It is important that these indicators are not seen or used in isolation of one another but used in a combined manner so as to provide a holistic picture of the financial status of the municipality or municipal entity.

#### **1.4.2 Monthly Reporting**

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- a) actual revenue, per source;
- b) actual borrowings;
- c) actual expenditure, per vote;
- d) actual capital expenditure, per vote;
- e) the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
- b) any material variances from the service delivery and budget implementation plan and;
- c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

#### **1.4.3 Quarterly Reporting**

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

#### **1.4.4 Mid-year Reporting**

Section 72 (1) (a) of the MFMA outlines the requirements for midyear reporting. The Accounting Officer is required by the 25<sup>th</sup> January of each year to assess the performance of the municipality during the first half of the year taking into account –

- a) the monthly statements referred to in section 71 of the first half of the year
- b) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- c) the past year's annual report, and progress on resolving problems identified in the annual report; and
- d) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustment budget may be tabled if actual revenue or expenditure amounts are materially



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different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the District accountable to the community.

#### **1.4.5 Annual Report**

Section 121 of the MFMA deals with the preparation and adoption of annual reports. The Section requires that every municipality and every municipal entity must for each financial year prepare an annual report. The council of a municipality must within nine months after the end of a financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control. The purpose of an annual report is:

- a) to provide a record of the activities of the municipality or municipal entity during the financial year to which the report relates;
- b) to provide a report on performance against the budget of the municipality or municipal entity for that financial year;
- c) to promote accountability to the local community for the decisions made throughout the year by the municipality or municipal entity.

#### **1.5 Monitoring, Measuring, Evaluating and Reviewing performance**

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Monitoring and measuring are the processes and procedures to collect, collate and analyse organisational performance data on an on-going basis to determine whether planned performance targets have been met, exceeded or not met. It will take place on a quarterly and an annual basis.

The performance evaluation results are determined by regular meetings of management, Council and its committees to establish:

- a) Year- to- date performance progress and reasons for variances for both under- or over performance; and
- b) Remedial action (effective methods of correction or enhancement), when necessary, which need to be taken to achieve the agreed performance targets.

#### **1.6 Auditing and Oversight**

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Internal Audit and Audit Committee (includes the Performance Management committee) review the performance management system for functionality, performance information and compliance. The Auditor General and Joe Gqabi Public Accounts Committee (MPAC) reviews the Annual Report.

**PART 2: Budget information**

**2.1 Monthly projections of budgeted monthly revenue and expenditure**

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
<b>Revenue By Source</b>																
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	1 200	1 500	1 650	2 000	2 200	3 100	6 500	7 500	7 600	7 650	4 500	4 871	50 271	49 400	51 100	
Service charges - refuse revenue	750	756	800	950	1 000	1 050	1 400	1 500	1 550	1 000	600	654	12 010	12 558	13 126	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	281	281	281	281	281	281	281	281	281	281	281	281	3 368	3 705	4 075	
Interest earned - outstanding debtors	39	45	49	59	64	83	158	180	183	173	102	1 569	2 704	2 974	3 272	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	112	-	-	-	-	-	-	-	-	-	-	-	112	-	-	-
Transfers recognised - operational	175 705	-	-	-	70 282	-	-	-	45 423	-	-	54 000	345 410	344 413	347 873	
Other revenue	162	162	162	162	162	162	162	162	162	162	162	162	1 940	2 134	2 348	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>178 248</b>	<b>2 743</b>	<b>2 941</b>	<b>3 451</b>	<b>73 988</b>	<b>4 675</b>	<b>8 500</b>	<b>9 622</b>	<b>55 198</b>	<b>9 265</b>	<b>5 644</b>	<b>61 536</b>	<b>415 815</b>	<b>415 184</b>	<b>421 794</b>	
<b>Expenditure By Type</b>																
Employee related costs	9 620	9 620	9 620	9 620	70 548	9 620	9 620	9 620	9 620	9 620	9 620	9 620	176 371	185 185	194 443	
Remuneration of councillors	483	483	483	483	483	483	500	527	527	527	527	528	6 034	6 335	6 652	
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	3 989	3 989	3 989	3 989	3 989	3 989	3 989	3 989	3 989	3 989	3 989	3 771	19 593	22 520	25 898	
Finance charges	191	191	191	191	191	191	191	191	191	191	191	191	2 294	2 404	2 546	
Bulk purchases	873	873	873	873	873	873	873	873	873	873	873	873	10 480	11 039	11 777	
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants	1 000	1 200	1 500	2 344	2 344	2 344	2 344	2 344	2 344	2 344	2 344	5 677	28 131	19 812	20 009	
Other expenditure	17 111	17 111	17 111	3 556	8 556	8 556	8 556	20 554	20 534	20 534	20 534	3 422	171 114	175 303	170 304	
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>33 268</b>	<b>33 468</b>	<b>33 768</b>	<b>26 057</b>	<b>86 985</b>	<b>26 057</b>	<b>26 074</b>	<b>38 079</b>	<b>38 079</b>	<b>38 079</b>	<b>38 079</b>	<b>43 665</b>	<b>461 654</b>	<b>470 952</b>	<b>482 836</b>	
Surplus/(Deficit)	144 980	(30 725)	(30 827)	(22 605)	(12 996)	(21 381)	(17 573)	(28 456)	17 120	(28 813)	(32 434)	17 872	(45 839)	(55 768)	(61 042)	
Transfers recognised - capital	23 881	23 881	23 881	11 941	11 941	11 941	11 941	28 658	28 658	28 658	28 658	4 776	238 814	188 327	185 598	
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>168 862</b>	<b>(6 843)</b>	<b>(6 945)</b>	<b>(10 665)</b>	<b>(1 056)</b>	<b>(9 441)</b>	<b>(5 633)</b>	<b>201</b>	<b>45 777</b>	<b>(156)</b>	<b>(3 777)</b>	<b>22 648</b>	<b>192 975</b>	<b>132 559</b>	<b>124 556</b>	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/(deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>168 862</b>	<b>(6 843)</b>	<b>(6 945)</b>	<b>(10 665)</b>	<b>(1 056)</b>	<b>(9 441)</b>	<b>(5 633)</b>	<b>201</b>	<b>45 777</b>	<b>(156)</b>	<b>(3 777)</b>	<b>22 648</b>	<b>192 975</b>	<b>132 559</b>	<b>124 556</b>	

2.2 Monthly projections of expenditure (operating and capital) and revenue for each vote

R thousand	Description	Budget Year 2015/16												Medium Term Revenue and			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
	<b>Multi-year expenditure to be appropriated</b>																
	Vote 1 - MANAGEMENT SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - FINANCIAL SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 3 - CORPORATE SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 4 - TECHNICAL SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 5 - COMMUNITY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 6 - [NAME OF VOTE 6]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Single-year expenditure to be appropriated</b>																
	Vote 1 - MANAGEMENT SERVICES	1 000	500	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - FINANCIAL SERVICES	22 699	22 699	22 699	11 349	11 349	11 349	5 675	5 675	11 349	11 349	45 387	-	-	-	-	-
	Vote 3 - CORPORATE SERVICES	2 500	100	100	100	100	100	100	100	100	100	100	100	200	2 500	2 500	200
	Vote 4 - TECHNICAL SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 5 - COMMUNITY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 6 - [NAME OF VOTE 6]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Capital single-year expenditure sub-total</b>	26 199	23 299	22 799	11 449	11 449	11 449	5 775	5 775	11 449	11 449	45 497	47 573	182 147	182 147	187 172	187 172
	<b>Total Capital Expenditure</b>	26 199	23 299	22 799	11 449	11 449	11 449	5 775	5 775	11 449	11 449	45 497	47 573	182 147	182 147	187 172	187 172

## 2.3 Financial Ratios

RATIO	FORMULA	ANNUAL TARGET
Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	34%
Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	0%
Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	1%
Collection Rate	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	-30%
Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	0%
Net Debtors Days	(Gross Debtors - Bad debt Provision)/ Actual Billed Revenue) x 365	309 days
Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	1 months
Current Ratio	Current Assets / Current Liabilities	2.38
Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 100	0%
Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non-current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	63%
Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	3%
Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	-11%
Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	-426%
Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	-240%
Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	5%
Growth in Number of Active Consumer Accounts	(Period under review's number of Active Debtor Accounts - previous period's number of Active Debtor Accounts)/ previous number of Active Debtor Accounts x 100	0%
Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue)/ previous period's Total Revenue ) x 100	-7%

RATIO	FORMULA	ANNUAL TARGET
Revenue Growth (%) - Excluding capital grants	$(\text{Period under review's Total Revenue Excluding capital grants} - \text{previous period's Total Revenue excluding capital grants}) / \text{previous period's Total Revenue excluding capital grants} ) \times 100$	20%
Creditors Payment Period (Trade Creditors)	$\text{Trade Creditors Outstanding} / \text{Credit Purchases (Operating and Capital)} \times 365$	30 days
Irregular, Fruitless and Wasteful and Unauthorised Expenditure as a % of Total Operating Expenditure	$(\text{Irregular, Fruitless and Wasteful and Unauthorised Expenditure}) / \text{Total Operating Expenditure} \times 100$	0%
Remuneration as % of Total Operating Expenditure	$\text{Remuneration (Employee Related Costs and Councillors' Remuneration)} / \text{Total Operating Expenditure} \times 100$	40%
Contracted Services % of Total Operating Expenditure	$\text{Contracted Services} / \text{Total Operating Expenditure} \times 100$	0%
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	$\text{Own funded Capital Expenditure (Internally generated funds + Borrowings)} / \text{Total Capital Expenditure} \times 100$	11%
Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	$\text{Own funded Capital Expenditure (Internally Generated Funds)} / \text{Total Capital Expenditure} \times 100$	11%
Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	$\text{Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)} / \text{Total Operating Revenue (including agency services)} \times 100$	69%
Capital Expenditure Budget Implementation Indicator	$\text{Actual capital Expenditure} / \text{Budget Capital Expenditure} \times 100$	100%
Operating Expenditure Budget Implementation Indicator	$\text{Actual Operating Expenditure} / \text{Budgeted Operating Expenditure} \times 100$	100%
Operating Revenue Budget Implementation Indicator	$\text{Actual Operating Revenue} / \text{Budget Operating Revenue} \times 100$	100%
Service Charges and Property Rates Revenue Budget Implementation Indicator	$\text{Actual Service Charges and Property Rates Revenue} / \text{Budget Service Charges and Property Rates Revenue} \times 100$	50%

## 2.4 Reconciliation of IDP Strategic Objectives and Budget

### Reconciliation of IDP strategic objectives and budget (revenue)

R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1	Budget Year +2 2017/18
	SD01 SD02 SD04 SD05 SD03	133 859	211 378	262 833	274 859	349 489	349 469	388 455	323 144	307 785
	SD06	-	2 894	2 929	-	1 072	1 072	112	-	-
	SD07		37 355	27 603	37 393	33 593	33 593	37 459	36 282	38 385
	SD08									
	SD09	17 816	27 387	18 406	14 821	10 200	10 200	10 854	11 506	12 136
	LED01 LED02 LED03 LED04 LED05 LED09 LED10	14 857	4 981	2 762						
	FM01 FM02 FM04	148 957	168 773	182 863	1 292	1 332	1 332	800	-	-
	ID01 ID02 ID03 ID04 ID06 ID09	22 916	418	591	1 209	1 216	1 216	500	550	605
	GG01 GG02 GG04 GG05 GG06		2 923	4 486	4 136	4 136	4 136			
		338 405	456 109	502 473	529 131	598 835	598 835	654 629	603 511	607 392
	Allocations to other priorities									
	Gains on disposal of PPE									

**Reconciliation of IDP strategic objectives and budget (operating budget)**

Strategic Objective R. thousand	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
	Mainain and rehabilitate all water and sanitation infrastructure . Support municipalities in the provision of municipal services.Create and Maintain stakeholder engagement initiatives to deal with service delivery challenges. Expand and fast-track the provision of universal access to water and sanitation. Implement projects and programmes through labour intensive methods.	SD01 SD02 SD04 SD05 LED01	200 410	262 947	358 074	263 338	271 663	271 663	244 997	242 505	239 969
	Provide Fire, emergency and Rescue Services	SD03		8 089	10 014	11 822	11 872	11 872	11 879	12 453	13 049
	Provide and improve the quality of municipal health services.	SD06	6 488	8 157	8 965	9 871	9 768	9 768	10 724	11 254	11 831
	Support rehabilitation of all road networks throughout the District	SD07	29 126	35 733	27 403	37 393	33 593	33 593	36 482	36 784	38 779
	Implement Working for Water and Working for Wetlands	SD09	18 388	18 590	15 169	17 287	16 055	16 055	12 308	12 906	13 632
	Encourage improvement of access to government services in farming areas.Encourage and support initiatives geared towards mass job creation and sustainable livelihoods.Support and facilitate rural development and poverty alleviation programmes. Facilitate and support local supplier development initiatives. Participate and support initiatives geared towards revitalization of towns and settlements.in youth development programmes.Create and Maintain stakeholder engagement initiatives. Participate and support initiatives geared towards revitalization of towns and settlements.	LED02 LED03 LED04 LED07 LED09 SD08	23 108	8 950	6 591	8 624	8 619	8 619	9 741	10 211	10 713
	Identify, support and Implement Economic development flagship and anchor projects	LED06		1 300	5 155	2 787	4 025	4 025	1 716	2 163	2 356
	Create and maintain stakeholder engagement initiatives	LED08		6 083		9 694	9 244	9 244	9 703	10 179	10 729
	Comply with all statutory financial reporting and management. Improve financial administrative capacity of the District. Implement revenue enhancement strategy.	FM01 FM02 FM04	21 540	15 251	21 868	57 677	73 875	73 875	56 595	61 283	66 817
	Implement fraud and anti-corruption measures	FM03		3 674		2 898	3 047	3 047	2 990	3 145	3 319
	Effectively Empower and develop the Councils workforce. Encourage and Support capacity and Skills building initiatives in communities. Attract, retain skills and encourage skills transfer initiatives.Maintain good working conditions for staff and ensure continued existence . Ensure that funded vacant posts are filled. Ensure availability of office space and manage council buildings in an effective and efficient manner	ID01 ID02 ID03 ID04 ID06 ID09	37 218	23 148	39 532	32 645	41 315	41 315	40 789	43 179	45 421
	Implement shared services within the District focusing on performance management, internal audit, risk, communications, IT, IDP and finance. Strategically utilise ICT to improve government efficiency	ID05 ID08		3 394		4 555	4 617	4 617	4 190	4 394	4 639
	Ensure Legislative compliance and improved legal capacity of the District	ID07		1 670		2 524	2 639	2 639	2 159	2 241	2 353
	Promote intergovernmental cooperation initiatives. Regular and effective communications with communities.Strengthen internal communications, Promote performance management among councillors and officials, Implement effective planning and reporting mechanisms	GG01 GG02 GG04 GG05 GG06		760	22 054	2 883	2 873	2 873	2 109	2 234	2 368
	Work Closely with traditional leadership structures in the implementation of rural development programs. Establish and support municipal oversight systems mechanisms and processes, Ensure and maintain clean governance	GG03 GG07 GG08		10 235		12 888	14 149	14 149	13 149	13 788	14 514
	Implement programmes targeting the special groups.(SPU)	GG09 GG10		-		2 113	2 248	2 248	2 126	2 231	2 348
Allocations to other priorities											
Total Expenditure			336 278	408 001	515 845	478 908	509 603	509 603	461 654	470 952	482 836

**Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand			57 621	93 386	99 596	118 502	188 325	188 995	226 986	179 447	184 472
	Maintain and rehabilitate all water and sanitation infrastructure, support municipalities in the provision of quality services & Expand and Speed up the provision of universal access to water and sanitation, Create and Maintain stakeholder engagement initiatives to deal with service delivery challenges	SD01 SD02 SD04 SD05	-	-	169	700	700	700	5 000	-	-
	Provide Fire, emergency and Rescue Services	SD03	-	232	-	-	80	80	-	-	-
	Proving and quality of municipal health services	SD06	-	-	284	-	80	80	2 000	2 000	2 000
	Effectively Empower and develop the Councils workforce, Encourage and Support capacity and Skills building initiatives in communities, Attract, retain skills and encourage skills transfer initiatives, Maintain good working conditions for staff and ensure continued existence, Ensure that funded vacant posts are filled, Ensure availability of office space and manage council buildings in an effective and efficient manner	ID01 ID02 ID03 ID04 ID06 ID09	2 329	-	-	-	-	-	-	-	-
	Implement shared services within the District focusing on performance management, internal, audit, risk, communications, IT, IDP and finance, Strategically utilise ICT to improve government efficiency	ID05 ID08	-	560	128	885	821	821	475	500	500
	Implement effective planning and reporting mechanisms	GG06	-	-	-	-	-	-	-	-	-
	Work closely with traditional leadership structures in the implementation of rural development programmes, Establish and support municipal oversight systems, mechanisms and processes	GG03 GG07	-	879	-	-	-	-	-	-	-
	Comply with all statutory financial reporting and compliance with SCM policy and Legislation, Improve Financial Administrative capacity of the District, Implement revenue enhancement strategies	FM01 FM02 FM04	-	55	-	250	250	250	200	200	200
	Support rehabilitation of all road networks throughout the District	SD07	-	-	35	-	-	-	-	-	-
	Create and maintained stakeholder engagement initiatives	LED08	-	-	1	-	-	-	-	-	-
<b>Allocations to other priorities</b>											
<b>Total Capital Expenditure</b>			<b>59 950</b>	<b>95 112</b>	<b>100 213</b>	<b>120 336</b>	<b>190 255</b>	<b>190 925</b>	<b>234 561</b>	<b>182 147</b>	<b>187 172</b>



**PART 3: SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS**

**3.1 KPA 1: Service Delivery and Infrastructure Provision**

STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)				DIRECTORATE	
			2013/14 FY (Actual)	2014/15 FY Target		Qtr. 1 target	Qtr. 2 target	Qtr. 3 target	Qtr. 4 target		
			KPI NUMBER								
Provide universal access to basic services	SD01: Maintain and rehabilitate all water and sanitation infrastructure	% compliance with SANS 241 for drinking water quality per quarter as per BDS (outcome)	SD01-01	92%	97%	97%	97%	97%	97%	97%	WSP
			SD01-02	2	Unknown	2	N/A	N/A	N/A	2	Technical Services
	SD02: Support municipalities in the provision of municipal services	SD01-04	2016/17 FY WSDP approved by Council (LGTAS) (Output)	Council adopted draft for public comment	Reviewed WSDP approved by Council	2016/17 FY WSDP approved by Council	N/A	N/A	Draft 2016/17 FY WSDP tabled before Council	2016/17 FY WSDP approved by Council	Community Services
				New indicator	Approval of S78 by council	S78 to determine best mechanism for delivering fire services approved by Council	N/A	N/A	S78 to determine best mechanism for delivering fire services approved by Council	N/A	Community Services
				S78 to determine best mechanism for delivering fire services approved by Council	S78 to determine best mechanism for delivering fire services approved by Council	S78 to determine best mechanism for delivering fire services approved by Council	N/A	N/A	S78 to determine best mechanism for delivering fire services approved by Council	N/A	Community Services

SD03: Provide fire, emergency and rescue services	SD03-01	Ratio of fire incidents responded to as a proportion of entries in the Occurrence Book (Outcome)	01:01	01:01	01:01	01:01	01:01	01:01	01:01	Community Services
	SD03-02	Disaster Risk Management Plan approved by Council (Input)	New Indicator	New indicator	Disaster Risk Management Plan Approved By council	N/A	Draft Disaster Risk Management tabled Before Council	N/A	Disaster Risk Management Plan approved by Council	Community Services
SD04: Create and maintain stakeholder engagement initiatives to deal with service delivery challenges	SD04-01	Number of District Water Forum meetings held (Output)	2 meetings	2 meetings	2 meetings	N/A	1 meeting	N/A	1 meeting	Community Services
	SD05: Expand and fast-track the provision of universal access to water and sanitation	SD05-01	% of households earning less than R1100 per month with access to free basic services (water and sanitation) (NIKPI) (Outcome)	100%	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	N/A	100% of registered households (indigents)
SD05-02		% of households with access to basic level of water (NIKPI) (Outcome)	69.3% (67703)	74.5% (72703)	79.4% (77703)	N/A	N/A	N/A	79.4% (77703)	Community
SD05-03		% of households with access to a basic level of sanitation (NIKPI)	55.2% (53897)	60.3% (58897)	65.3% (63897)	N/A	N/A	N/A	65.3% (63897)	Community

Facilitate environmental management and conservation	SD06: Provide and improve the quality of municipal health services	SD05-04	Number of households provided with sanitation service in the current financial year (toilets) (output)	5000	5000	5000	1250	1250	1250	1250	Technical Services	
		SD05-05	Number of households provided with portable water service in the current financial year (output)	5000	5000	5000	N/A	N/A	N/A	5000	Technical Services	
	SD07: Support rehabilitation of all road networks throughout the District	SD06-01	Number of inspections (visits) per quarter on each of the 13 urban waste sites (Output)	14 inspections	12 inspections per site	12 inspections per site	12 inspections per site	12 inspections per site	12 inspections per site	12 inspections per site	12 inspections per site	Community Services
		SD06-02	Number of inspections in formal food premises undertaken focusing on identified hotspots (Input)	204	204	204	51	102 (accumulative)	153 (accumulative)	204 (accumulative)	204 (accumulative)	Community Services
	SD08: Implement working for water and working for wetlands	SD07-01	Number of kilometres of gravel roads graded per quarter as per the DRPW SLA (Outcome)	3314km	4000km	2800km	700 km	1400 kms (accumulative)	2100 kms (accumulative)	2800 kms (accumulative)	2800 kms (accumulative)	Technical Services
		SD08-01	% budget spent of the 2015/16 National FY allocation on implementation of Working for Wetland rehabilitation programme (Output)	100%	100%	100%	N/A	N/A	N/A	N/A	100%	Community Services

				100%	100%	100%	N/A	N/A	N/A	100%	Community Services
	SD08-02	% budget spent of the 2015/16 National FY allocation of alien plants eradication programme (Working for Water) (Outcome)		100%	100%	100%	N/A	N/A	N/A	100%	Community Services

### 2.1.2: Local Economic Development

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)				DIRECTORATE	
				2013/14 FY (Actual)	2014/15 FY Target		2015/16 FY TARGET	Qtr. 1 target	Qtr. 2 target	Qtr. 3 target		Qtr. 4 target
Facilitate and implement job creation and poverty alleviation initiatives	LED01: Implement projects and programmes through labour intensive methods	LED01-01	Number of jobs created through municipality's local economic development initiatives including capital projects (NKP) (Outcome)	2723	2000 job opportunities created (capital projects)	2000 job opportunities created (capital projects)	500 job opportunities created (capital projects)	500 job opportunities created (capital projects)	500 job opportunities created (capital projects)	500 job opportunities created (capital projects)	500 job opportunities created (capital projects)	Technical Services & Community
				1986	1659 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	

	LED02: Encourage improvement of access to government services in farming areas	LED02-01	Number of information sessions on government services held with farming communities (Outcome)	1	1	2	N/A	1	N/A	1	1	OMM
	LED03: Encourage and support initiatives geared towards mass job creation and sustainable livelihoods	LED03-01	Number of CWP Regional Management Committee stakeholders meetings held (Input)	New indicator	New indicator	4 meetings	1 meeting	1 meeting	1 meeting	1 meeting	1 meeting	OMM
	LED04: Support and facilitate rural development and poverty alleviation programmes	LED04-01	Council approved Agri-park concept document submitted to DRDLA (Input)	New indicator	New indicator	Agri-park concept developed and submitted to DRDLA	N/A	Agri-park concept developed and submitted to DRDLA	N/A	N/A	N/A	OMM
	LED05: Facilitate and actively participate in youth development programmes	LED05-01	Number of business support meetings or engagements facilitated for social groups (woman, youth, disabled) (Output)	12	10	4	1	1	1	1	1	OMM
Facilitate and support regional economic development	LED06: Identify, support and implement economic development	LED06-01	Number of funding proposals for the Alival Spa submitted to potential funders (Output)	New indicator	New indicator	1 funding proposal submitted to potential funders	N/A	1 funding proposal submitted to potential funders	N/A	N/A	N/A	OMM

initiatives	flagship and anchor projects	LED06-02	Number of business plans on Elundini Middle Income Housing submitted to potential funders (Output)	New indicator	1 business plan submitted to potential funders	N/A	N/A	1 business plan submitted to potential funders	N/A	OMM
		LED06-03	LED Strategy review adopted by Council (Output)	LED Strategy review not achieved	LED Strategy review adopted by Council	Draft LED Strategy review tabled before Council	LED Strategy review adopted by Council	N/A	Draft LED Strategy review tabled before Council	OMM

### 3.3 KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)				DIRECTORATE
				2013/14 FY (Actual) Baseline	2014/15 FY Target		2015/16 FY Target	Qtr. 1 target	Qtr. 2 target	Qtr. 3 target	
Ensure effective financial management and reporting	FM01: Comply with all statutory financial reporting and management	FM01-01	% of a municipality's capital budget actually spent on capital projects identified for 2015/16 financial year in terms of the IDP (NKPI) (Outcome)	100%	100%	100%	25%	50% (accumulative)	75% (accumulative)	100% (accumulative)	All Directorates
		FM01-02	% of MIG Funding expenditure (Output)	100%	100%	100%	25%	50% (accumulative)	75% (accumulative)	100% (accumulative)	Technical







FM04: Implement revenue enhancement strategy	FM04-01	2016/17 MTRF Budget approved by Council (Input)	Council Approved 2014/15 MTRF Budget	Council Approved 2015/16 MTRF Budget	2016/17 MTRF Budget approved by Council	N/A	Draft 2016/17 MTRF Budget tabled before Council	2016/17 MTRF Budget approved by Council	Finance
	FM05-01	FM05: Ensure and maintain clean governance	Attain clean audit outcomes (audit of financial information) (Input)	Unqualified audit	Unqualified audit	Clean Audit	N/A	Clean Audit	All Directorate

### 3. 4 KPA 4 Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)				RESPONSIBLE DIRECTORATE
				2013/14 FY (Actual) Baseline	2014/15 FY Target		2015/16 FY Target	Qtr. 1 target	Qtr. 2 target	Qtr. 3 target	
Improve human resource capacity	ID01: Effectively empower and develop the Council's workforce	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP (NKP1) (Outcome)	5	5	5	N/A	N/A	N/A	5	Corporate Services
		ID01-02	Number of Councillors actually trained as per the training programme (Output)	New indicator	28	27	N/A	N/A	N/A	N/A	Corporate Services

		ID01-03	Number of staff who successfully complete Minimum Competency levels as per MFMA???) (Outcome)	New indicator	New indicator	20	N/A	N/A	20	N/A	Corporate Services
ID03: Attract, retain and encourage skills transfer initiatives	ID03-01		Reviewed staff attraction and retention strategy for middle management approved by Council (Input)	New indicator	Adopted Staff attraction and retention strategy for middle management	Reviewed staff attraction and retention strategy for middle management approved by Council	N/A	Staff attraction and retention strategy tabled before Council	N/A	Reviewed staff attraction and retention strategy for middle management approved by Council	Corporate Services
		ID03-02	Number of external trainee opportunities (internship, Work integrated learning , learnership) created	New indicator	New indicator	53	N/A	40	N/A	Corporate Services	
ID04: Maintain good working conditions for staff	ID03-03		Employee Satisfaction Survey conducted and attain an average score of 2 (using Likert scale) of 1-5)	New indicator	New indicator	Survey conducted and attained an average score of 2 (using Likert scale) of 1-5)	N/A	N/A	Survey conducted and attained an average score of 2 (using Likert scale) of 1-5)	N/A	Corporate Services
		ID04-01	Number of LLF meetings held (Outcome)	4 Meetings	4 Meetings	12 meetings	3 meetings	3 meetings	3 meetings	3 meetings	Corporate Services

Ensure enhanced service delivery through efficient institutional arrangements	ID06: Ensure that funded vacant posts are filled	ID06-01	Average time taken to fill a vacant post (Output)	3 months	3 months	3 months	3 months	3 months	3 months	3 months	Corporate Services	
Continuously develop and strategically utilise information technology, legal services and other internal services to provide more efficient government	ID07: Ensure legislative compliance and improved legal capacity of the District	ID07-01	Ratio of legal cases litigated (Outcome)	01:01	01:01	01:01	01:01	01:01	01:01	01:01	Corporate Services	
	ID08: Strategically utilise ICT to improve government efficiency	ID08-01	IT governance Framework approved by Council (Input)? Annually?	IT governance Framework developed	IT Governance reviewed and adopted by council	IT governance Framework approved by Council	N/A	N/A	N/A	Draft IT governance Framework tabled before Council	IT governance Framework approved by Council	Corporate Services
Ensure integrated planning and performance management	ID09: Implement effective planning and reporting mechanisms	ID09-01	Number of Section 56 Managers including the Municipal Manager with signed performance agreements by July 2015 (Outcome)	5	5	5	5	5	5	N/A	N/A	OMM
		ID09-02	Review performance management policy								Reviewed performance management policy adopted by Council	Reviewed performance management policy adopted by Council

### 3.5 KPA 5: Good Governance and Public Participation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)				DIRECTORATE	
				2013/14 FY Baseline (Actual)	2014/15 FY Planned Target		2015/16 FY Target	Qtr. 1 target	Qtr. 2 target	Qtr. 3 target		Qtr. 4 target
Facilitate intergovernmental cooperation	GG01: Promote intergovernmental cooperation initiative	GG01-01	Number of DIMAFO meetings held (Outcome)	3 meetings	4 meetings	4 meetings	1 meeting	1 meeting	1 meeting	1 meeting	1 meeting	OMM
		GG01-02	2016/17 FY IDP approved by Council (input)	Approved 2015/16 FY IDP	IDP reviewed and adopted by council	2016/17 IDP adopted by Council	2016/17 FY IDP Framework and Process Plan developed and approved by Council	Draft 2016/17 FY IDP tabled before Council	2016/17 FY IDP approved by Council	OMM		
Communicate effectively with communities	GG02: Regular and effective communications with communities	GG02-02	Number of Council meetings held (Outcome)	9 meetings	7 meetings	9 meetings	2 meetings	2 meetings	2 meetings	3 meetings	3 meetings	Corporate Services
		GG02-02	Community satisfaction survey conducted and attain a score of 4 (using Likert scale of 1 -5)	New indicator	New indicator	Community Satisfaction Survey conducted	N/A	Community Satisfaction Survey conducted	N/A	OMM		
		GG02-03	Number of service delivery related information sessions to inform the community held in each local	New indicator	New indicator	2 community engagement sessions held	N/A	1 community engagement sessions held	N/A	1 community engagement sessions held	OMM	



Facilitate the development of a healthy and inclusive society	GG06: Facilitate Implementation of HIV and AIDS programmes	GG06-01	Number of District AIDS Council meetings held (Outcome)	4 meetings	4 meetings	4 meetings	6 meetings	2 meetings	2 meetings	1 meeting	1 meeting	(low level) COO
		GG05-05	Number of quarterly institutional performance reports tabled before Council per quarter	4	4	4	4	1 quarterly institutional performance reports tabled before Council	1 quarterly institutional performance reports tabled before Council	1 quarterly institutional performance reports tabled before Council	1 quarterly institutional performance reports tabled before Council	1 quarterly institutional performance reports tabled before Council
	GG07: Facilitate Implementation of programmes supporting the special groups (SPU)	GG07-01	Annual District Mayoral Cup held (Outcome)	1	1	1	Annual District Mayoral Cup held	N/A	N/A	N/A	Annual District Mayoral Cup held	(low level) COO
		GG05-04	Number of Audit and Performance Committee meetings held (Outcome)	6 meetings	4 meetings	4 meetings	6 meetings	2 meetings	2 meetings	1 meeting	1 meeting	1 meeting

**PART 4: CAPITAL PROJECTS**

**4.1 Three Year Capital Works Plan**

PROJECT NAME	Local Municipality	APPROVED BUDGET	SOURCE	PROJECT TYPE	2015/2016	2016/2017	2017/2018
Ugie Bulk Water Infrastructure Phase 2	Elundini	TBA	MIG	CAPITAL	R 2 000 000	R 5 000 000	R 8 000 000
Ugie Sanitation Infrastructure	Elundini	R 49 104 611	MIG	CAPITAL	R 7 000 000	R 5 000 000	R 5 000 000
Mt Fletcher Villages - Bulk Water Supply Scheme	Elundini	R 152 000 000	MIG	CAPITAL	R 7 500 000	R 5 000 000	R 5 000 000
Sterkspruit: Upgrading of WTW and Bulk Lines	Senqu	R 110 000 000	MIG	CAPITAL	R 12 000 000	R 10 000 000	R 10 000 000
Senqu Rural Sanitation Programme	Senqu	R 102 761 477	MIG	OPERATIONAL	R 25 000 000	R 25 000 000	R 10 000 000
Senqu Rural Water Programme	Senqu	R 85 000 000	MIG	CAPITAL	R 19 000 000	R 20 000 000	R 25 000 000
Elundini Rural Sanitation Programme	Elundini	R 182 117 245	MIG	OPERATIONAL	R 25 000 000	R 20 000 000	R 20 000 000
Elundini Rural Water Programme	Elundini	R 143 813 803	MIG	CAPITAL	R 20 000 000	R 20 000 000	R 20 000 000
Steynsburg Waterborne Sanitation PHASE 3	Gariep	R 24 108 039	MIG	CAPITAL	R 14 270 000	R 0	R 0
Jamestown sanitation Phase 2	Maletswai	R 38 550 081	MIG	CAPITAL	R 10 000 000	R 10 000 000	R 15 000 000
Maclear Upgrading of Bulk Water Services	Elundini	R 95 995 638	MIG	CAPITAL	R 5 000 000	R 10 000 000	R 10 000 000
Maclear Upgrading of Bulk Sanitation	Elundini	R 49 006 769	MIG	CAPITAL	R 15 000 000	R 10 000 000	R 10 000 000
Mt. Fletcher Town Sanitation Infrastructure Upgrade	Elundini	TBA	MIG	CAPITAL	R 200 000	R 5 000 000	R 10 000 000
Mt. Fletcher Town Water Infrastructure Upgrade	Elundini	TBA	MIG	CAPITAL	R 200 000	R 5 000 000	R 11 867 000
Sterkspruit 73 sites sanitation	Senqu	R 7 541 100	MIG	CAPITAL	R 7 000 000	R 541 100	R 0

PMU			MIG	OPERATIONAL	R 4 500 000	R 4 713 000	R 4 500 000
Ukhahlamba Planning Studies	District wide	R 2 500 000.00	MIG	CAPITAL	R 600 000	R 1 000 000	R 1 000 000
District WCDM Project	District Wide	3 500 000.00	MMWG	OPERATIONAL	R 25 011 000	R 7 328 000	R 7 731 000
Sterkspruit Regional Bulk Sanitation	Senqu	3 000 000.00	RBIG	CAPITAL	R 0	R 15 000 000	R 24 000 000
Sterkspruit WTW Refurbishment	Senqu	21 604 000.00	DWA	CAPITAL	R 5 000 000	R 10 000 000	R 12 000 000
Elundini rural sanitation	Elundini	4 500 000.00	DHS	OPERATIONAL	R 0	R 4 500 000	R 4 745 000
Construction of a weir and associated pipeline length of 1.1km to convey water to the existing Lady Grey Dam	Senqu	R 3 000 000	COGTA	CAPITAL	R 3 000 000	R 0	R 0
Lady Grey - Construction of a new reservoir of minimum of 72 hour storage capacity	Senqu	R 5 000 000	COGTA	CAPITAL	R 5 000 000	R 0	R 0
Lady Grey - Development of boreholes and connection into the new reservoir	Senqu	R 2 000 000	COGTA	CAPITAL	R 2 000 000	R 0	R 0
Lady Grey - Partial construction of a new dam as long term solution and associated pumping mains to the WTW	Senqu	R 65 000 000	COGTA	CAPITAL	R 0	R 40 000 000	R 25 000 000
Burgersdorp - Replacement of aging mains with pipeline of suitable modern material	Gariep	R 10 000 000	COGTA	CAPITAL	R 10 000 000	R 0	R 0
Burgersdorp - Development of groundwater sources (boreholes) and associated civil works to connect to the existing infrastructure	Gariep	R 5 000 000	COGTA	CAPITAL	R 5 000 000	R 0	R 0



Burgersdorp - Construction of a new reservoir for a required minimum storage of 48 hours	Gariep	R 5 000 000	COGTA	CAPITAL	R 5 000 000	R 0	R 0
Burgersdorp - Construction of potable water supply pipeline from Steynsburg Water Treatment Works to Burgersdorp	Gariep	R 65 000 000	COGTA	CAPITAL	R 0	R 40 000 000	R 25 000 000
Burgersdorp - Basic refurbishment of JL de Bruin Dam	Gariep	R 2 000 000	COGTA	CAPITAL	R 2 000 000	R 0	R 0
Steynsburg - Connection of new development in the upper section of the town to the existing water supply system (the new WTW)	Gariep	R 5 000 000	COGTA	CAPITAL	R 5 000 000	R 0	R 0
Aliwal North - Upgrade of the Springs-Nursery Sewer Pump station and Abberview - Nursery Pumpstation outfall sewers	Maletswai	R 9 000 000	COGTA	CAPITAL	R 9 000 000	R 0	R 0
Aliwal North - Upgrade of the Nursery Pumpstation	Maletswai	R 6 000 000	COGTA	CAPITAL	R 6 000 000	R 0	R 0
Aliwal North - Upgrade of the Nursery pumpstation to Polar Park Sewer Pumpstation sewer pumping line	Maletswai	R 6 000 000	COGTA	CAPITAL	R 6 000 000	R 0	R 0
Aliwal North - Upgrade of the Polar Park Sewer Pumpstation pumping capacity	Maletswai	R 6 000 000	COGTA	CAPITAL	R 6 000 000	R 0	R 0
Aliwal North - Upgrade of the sewer gravity line from Polar Park to Waste Water Treatment Works	Maletswai	R 6 000 000	COGTA	CAPITAL	R 6 000 000	R 0	R 0

## **PART 5: CONCLUSION**

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the in-year service delivery performance of the Joe Gqabi District Municipality as set out in the Council approved budget and IDP for the 2015/16 financial year. It determines the performance agreements for the Municipal Manager and all senior managers who report directly to the Municipal Manager. Performance will be monitored through Section 71 monthly reports and evaluated through the quarterly reporting process and annually through the annual reporting processes.